

sphr study guide 2023

****The Ultimate SPHR Study Guide 2023: Your Path to HR Certification Success****

sphr study guide 2023 is an essential resource for HR professionals aiming to elevate their careers through the Senior Professional in Human Resources (SPHR) certification. This credential, offered by the HR Certification Institute (HRCI), is widely respected and demonstrates a mastery of strategic and policy-making aspects of HR management. Whether you're just starting your preparation or looking to refine your study approach, this guide will walk you through everything you need to know to confidently tackle the SPHR exam this year.

Understanding the SPHR Certification and Its Importance

Before diving into the details of the sphr study guide 2023, it's important to understand why this certification matters. The SPHR is designed for experienced HR professionals who operate at a senior level, focusing on strategic planning and organizational development rather than just administrative tasks. Holding this certification can boost your credibility, open doors to leadership roles, and often lead to higher salaries.

Earning the SPHR validates your expertise in areas such as workforce planning, employee relations, risk management, and organizational effectiveness. It signals to employers that you possess the knowledge and skills to influence business strategy through human capital management.

What's New in the SPHR Exam for 2023?

Each year, HRCI updates the exam content outline to align with current HR trends and best practices. For 2023, the focus remains on strategic management, but with augmented emphasis on emerging topics like diversity, equity, and inclusion (DEI), technology integration in HR, and global workforce management.

The exam now reflects more scenario-based questions, testing your ability to apply concepts in real-world situations. Understanding these changes helps tailor your preparation to meet the exam's evolving demands.

Key Content Areas Covered in the 2023 Exam

- Leadership and Strategy (developing HR strategies that align with organizational goals)
- Employee Relations and Engagement (handling complex workplace issues and fostering a positive culture)
- Talent Planning and Acquisition (strategic workforce planning and recruitment)
- Total Rewards (compensation, benefits, and recognition programs)

- Learning and Development (designing programs to enhance employee skills)
- Risk Management (compliance, ethics, and workplace safety)

Crafting an Effective SPHR Study Plan for 2023

One of the biggest challenges candidates face is organizing their study time efficiently. The sphr study guide 2023 emphasizes the importance of creating a structured study plan. Here's how you can approach it:

Assess Your Starting Point

Begin by taking a practice exam to identify your strengths and weaknesses. This will help you prioritize the topics that need more attention and avoid spending too much time on areas you're already comfortable with.

Set Realistic Goals and Timelines

Depending on your schedule, plan your study sessions over 8 to 12 weeks. Consistency matters more than cramming. Aim for shorter, focused study blocks of 1-2 hours each day rather than long, infrequent sessions.

Use a Variety of Study Materials

Relying on a single resource might leave gaps in your knowledge. Combine official HRCI materials, reputable SPHR prep books, online courses, and flashcards. The diversity of study tools caters to different learning styles and reinforces retention.

Incorporate Regular Review and Practice

Revisit difficult topics regularly and take multiple practice tests throughout your preparation. Practice exams not only test your knowledge but also help you get comfortable with the exam format and timing.

Top Resources Included in the sphr study guide 2023

To maximize your chances of passing the SPHR exam, it's crucial to use up-to-date and comprehensive study materials. Here are some recommended resources that align with the sphr study guide 2023 approach:

- **HRCI's Official SPHR Learning System:** This is the most authoritative resource, offering practice questions, detailed explanations, and interactive content.
- **SPHR Exam Prep Books:** Books by authors like Sandra M. Reed and Susan M. Heathfield provide a deep dive into exam content, with summaries and practice tests.
- **Online Courses and Webinars:** Platforms such as LinkedIn Learning, Udemy, and HR University offer tailored courses that cover all exam domains.
- **Flashcards:** Digital or physical flashcards help reinforce key terms and concepts on the go.
- **Study Groups and Forums:** Engaging with fellow candidates on sites like Reddit's r/humanresources or HRCI's community forums enables you to share insights and clarify doubts.

Effective Study Techniques for SPHR Exam Success

How you study can be just as important as what you study. Here are some tips based on the latest sphr study guide 2023 recommendations to make your preparation more productive:

Active Learning Over Passive Reading

Rather than simply reading the material, engage with it. Take notes, summarize sections in your own words, and explain concepts aloud. Teaching what you've learned to someone else is a powerful way to reinforce understanding.

Simulate Exam Conditions

Take timed practice exams in a quiet environment to mimic the actual test day. This strategy helps improve time management and reduces anxiety.

Focus on Application and Analysis

Since the SPHR exam tests your ability to apply knowledge strategically, focus on case studies and scenario questions. Practice analyzing situations and determining the best HR interventions.

Maintain Balance and Avoid Burnout

It's easy to get overwhelmed during preparation. Incorporate breaks, physical activity, and stress-

relief techniques like meditation to keep your mind sharp.

Additional Tips for Navigating the SPHR Exam Day

Feeling prepared is half the battle, but the day of the exam itself can be stressful. Here are some pointers drawn from the sphr study guide 2023 experience of past candidates:

- Get a good night's sleep before the exam day to ensure focus and alertness.
- Eat a healthy meal beforehand to maintain energy levels throughout the test.
- Arrive early at the testing center or log in early if taking the exam remotely to settle in comfortably.
- Read each question carefully and pace yourself. Remember, some questions are more complex; don't get stuck on any single item.
- Use the process of elimination on tough questions to improve your odds of selecting the correct answer.

Why Investing Time in the SPHR Study Guide 2023 Pays Off

The SPHR credential can be a game-changer for your professional trajectory. HR leaders with this certification often find themselves better equipped to influence organizational success and lead transformative initiatives. By following a well-structured sphr study guide 2023, you not only prepare to pass the exam but also deepen your understanding of strategic HR management.

This certification journey encourages you to think beyond daily HR operations and embrace a broader, more impactful role within your company. The study process itself can sharpen critical thinking, improve decision-making skills, and enhance your confidence as an HR expert.

Approaching your SPHR preparation with dedication and a clear roadmap, supported by the latest study materials and techniques, puts you on the path to certification success and opens new doors in your HR career.

Frequently Asked Questions

What is the SPHR certification and why is it important in

2023?

The SPHR (Senior Professional in Human Resources) certification is a globally recognized credential that validates advanced knowledge and skills in HR management. In 2023, it remains important for HR professionals seeking career advancement and to demonstrate expertise in strategic HR practices.

What are the key topics covered in the SPHR study guide 2023?

The SPHR study guide 2023 covers key topics such as business management and strategy, workforce planning and employment, human resource development, compensation and benefits, employee and labor relations, and risk management.

Are there any new updates in the 2023 SPHR study guide compared to previous years?

Yes, the 2023 SPHR study guide includes updated content reflecting the latest HR laws, technological advancements, and best practices in diversity, equity, and inclusion, as well as enhanced focus on strategic leadership in HR.

What are the best study methods recommended in the SPHR study guide 2023?

Recommended study methods include creating a study schedule, using practice exams, joining study groups, leveraging online courses and flashcards, and focusing on understanding the application of HR concepts rather than memorization.

How long does it typically take to prepare for the SPHR exam using the 2023 study guide?

Preparation time varies, but most candidates spend around 3 to 6 months studying consistently using the 2023 SPHR study guide to adequately cover all exam domains and practice sufficiently.

Where can I find reliable SPHR study guide resources for 2023?

Reliable SPHR study guide resources for 2023 can be found through the HRCI official website, reputable HR training providers, dedicated HR certification prep books, online platforms like LinkedIn Learning, and professional HR organizations.

Additional Resources

****The Ultimate SPHR Study Guide 2023: Navigating Your Path to HR Mastery****

sphr study guide 2023 is an essential resource for HR professionals aiming to achieve the Senior

Professional in Human Resources (SPHR) certification this year. As the HR landscape evolves rapidly, the need for up-to-date, comprehensive study materials tailored to the 2023 exam objectives is critical for success. This article delves into the nuances of preparing for the SPHR credential, analyzing the latest study guides, exam content updates, and strategic approaches to mastering the exam, all while integrating key insights that align with current industry standards.

Understanding the SPHR Certification and Its Significance in 2023

The SPHR credential, administered by the HR Certification Institute (HRCI), represents a benchmark of expertise for senior-level HR practitioners. It validates an individual's mastery over strategic and policy-making aspects of human resources management. In 2023, the certification holds particular weight as organizations increasingly rely on HR leaders to navigate complex regulatory environments, foster organizational development, and drive workforce strategies in a post-pandemic economy.

The updated SPHR exam content reflects emerging trends such as data analytics in HR, diversity and inclusion strategies, and evolving labor laws. Therefore, an effective sphr study guide 2023 must encapsulate these dimensions to prepare candidates thoroughly for the exam's scope.

Key Features of a Top-Performing SPHR Study Guide 2023

Not all study guides are created equal. When selecting or evaluating an sphr study guide 2023, candidates should consider the following features:

Alignment with the Latest Exam Content Outline

The HRCI periodically revises the SPHR exam blueprint to keep pace with industry changes. A credible guide must align closely with the 2023 exam content outline, covering domains such as Leadership and Strategy, Talent Planning and Acquisition, Employee Relations and Engagement, Total Rewards, and Learning and Development.

Comprehensive Content Coverage

A well-rounded guide will offer in-depth explanations of HR concepts, real-world case studies, and practical applications. This approach helps candidates not only memorize facts but also understand how to apply HR principles strategically.

Practice Questions and Simulated Exams

Regular practice is indispensable for exam readiness. The best study guides include a variety of practice questions with detailed answer rationales, helping learners identify knowledge gaps and familiarize themselves with the exam's question style.

Study Aids and Learning Tools

Visual aids, summary tables, flashcards, and online resources can enhance retention and engagement. Interactive elements in digital study guides, such as quizzes and video lectures, further enrich the learning experience.

Popular SPHR Study Guide 2023 Options: A Comparative Analysis

Several reputable study guides have emerged as favorites among candidates preparing for the 2023 exam. Evaluating their strengths and limitations can inform a more personalized study strategy.

1. HRCI Official SPHR Learning System

Developed by the certifying body, this comprehensive system includes textbooks, online modules, and practice exams. Its alignment with the official exam content outline is impeccable, making it a reliable choice for serious candidates. However, some users find the price point relatively high compared to other options.

2. SHRM SPHR Certification Prep

Although primarily designed for SHRM certifications, this guide offers valuable insights into HR strategy and leadership, which are relevant for SPHR candidates. It is praised for its clear explanations but lacks the depth of practice questions tailored specifically to the HRCI exam.

3. SPHR / PHR Professional in Human Resources Certification All-in-One Exam Guide by Dory Willer

Known for its detailed coverage and extensive practice tests, this book is a popular choice among self-study candidates. It balances theory with practical examples effectively. The downside is that certain sections may feel dense, requiring additional supplementary materials for some learners.

4. Online SPHR Boot Camps and Courses

Many providers offer live or recorded boot camps that combine lectures with interactive exercises. These are particularly beneficial for professionals who thrive in structured learning environments. Costs and schedules vary, so candidates should assess their availability and budget.

Strategic Approaches to Using an SPHR Study Guide in 2023

To maximize the effectiveness of any sphr study guide 2023, candidates should adopt strategic study habits that complement the material.

Set a Realistic Study Timeline

Given the breadth of content, spreading study sessions over several months is advisable. A typical timeline ranges from three to six months, allowing ample time to digest material and practice.

Integrate Multiple Learning Modalities

Combining reading, note-taking, audio summaries, and practice tests caters to diverse learning styles and helps reinforce retention.

Focus on High-Yield Exam Domains

Analyzing the exam blueprint to identify heavily weighted domains can guide prioritization. Leadership and Strategy, for example, often account for a significant portion of exam questions.

Leverage Community and Peer Support

Engaging with study groups, online forums, or professional networks provides motivation, clarifies doubts, and offers valuable exam insights.

Emerging Trends Reflected in the SPHR Study Guide 2023

The 2023 iteration of SPHR study materials increasingly incorporates topics that mirror the evolving HR landscape:

- **Data-Driven HR Decision-Making:** Emphasis on HR analytics tools and interpreting workforce data.
- **Diversity, Equity, and Inclusion (DEI):** Strategies to foster inclusive workplace cultures and address systemic biases.
- **Remote Work and Hybrid Models:** Policies and leadership approaches to manage dispersed teams effectively.
- **Legal and Regulatory Updates:** Incorporating recent changes in labor laws and compliance requirements.

These additions ensure that candidates are not only prepared for the exam but also equipped to apply modern HR practices in their roles.

Addressing Challenges in the SPHR Preparation Journey

Despite robust study guides, candidates often face challenges such as information overload and balancing study with professional responsibilities. Effective time management and choosing study guides that emphasize clarity and concise explanations can mitigate these issues.

Moreover, some HR professionals may find the strategic focus of the SPHR exam a shift from the more operational emphasis of other certifications. Tailored study guides that highlight strategic thinking and policy formulation aid in bridging this gap.

The dynamic nature of HR requires continuous learning, and the SPHR certification journey is no exception. The 2023 study guides that succeed are those that blend foundational knowledge with current industry realities, fostering both exam success and professional growth.

As HR professionals embark on their SPHR certification quest this year, leveraging a well-structured and current sphr study guide 2023 becomes a pivotal step in navigating the complexities of the exam and the broader human resources field.

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sphr study guide 2023: PHR, PHRi and SPHR, SPHRi Human Resources Certification Complete Study Guide Sandra M. Reed, 2024-11-13 Prepare for the updated 2024 PHR, PHRi and SPHR, SPHRi certification exams smarter and faster with this Sybex Study Guide The newly revised sixth edition of the PHR, PHRi and SPHR, SPHRi Human Resources Certification Complete Study Guide: 2024 Exams is the ideal resource for HR professionals seeking to validate their skills and knowledge acquired through years of practical experience or for a relative newcomer to the HR field

looking to strengthen their resume. The new edition of the bestselling PHR and SPHR Study Guide reflects the recently updated A Guide to the Human Resource Body of Knowledge—HRBoK—and is written to help you prepare for these challenging exams. The Study Guide walks you through the seven key functional areas of the PHR/PHRi and five key functional areas of the SPHR/SPHRi that are covered in the exams, including business management and strategy, leadership, workforce planning, talent acquisition and talent management, learning and development, total rewards, employee engagement, employee and labor relations, and the most recently added, HR information management. You'll also find: Up-to-date and incisive guidance on topics you'll use every day in your existing or next HR role Updates reflecting the latest additions to both the US and International versions of the exams, including the incorporation of DE&I concepts and cybersecurity needs Complimentary access to Sybex's outstanding online learning environment and test bank, including hundreds of practice test questions, electronic flashcards, and a glossary of key terms Perfect for aspiring and established human resources professionals preparing for the 2024 PHR, PHRi and SPHR, SPHRi certification exams, this Study Guide is also an essential volume for practicing HR professionals seeking to brush up on key, on-the-job skills they'll use each day.

sphr study guide 2023: Human Resource Management MCQ (Multiple Choice Questions)
 Arshad Iqbal, 2019-05-17 The Human Resource Management Multiple Choice Questions (MCQ Quiz) with Answers PDF (HRM MCQ PDF Download): Quiz Questions Chapter 1-15 & Practice Tests with Answer Key (BBA MBA HRM Questions Bank, MCQs & Notes) includes revision guide for problem solving with hundreds of solved MCQs. Human Resource Management MCQ with Answers PDF book covers basic concepts, analytical and practical assessment tests. Human Resource Management MCQ PDF book helps to practice test questions from exam prep notes. The Human Resource Management MCQs with Answers PDF eBook includes revision guide with verbal, quantitative, and analytical past papers, solved MCQs. Human Resource Management Multiple Choice Questions and Answers (MCQs) PDF: Free download chapter 1, a book covers solved quiz questions and answers on chapters: benefits and services, coaching, careers and talent management, employee testing and selection, establishing strategic pay plans, ethics justice and fair treatment, human resource planning and recruiting, interviewing candidates, introduction: human resource management, job analysis, labor relations and collective bargaining, managers role in strategic HRM, managing global human resources, pay for performance and financial incentives, performance management and appraisal, training and developing employees tests for college and university revision guide. Human Resource Management Quiz Questions and Answers PDF, free download eBook's sample covers beginner's solved questions, textbook's study notes to practice online tests. The book BBA/MBA HRM MCQs Chapter 1-15 PDF includes high school question papers to review practice tests for exams. Human Resource Management Multiple Choice Questions (MCQ) with Answers PDF digital edition eBook, a study guide with textbook chapters' tests for GMAT/PHR/SPHR/SHRM competitive exam. BBA Human Resource Management Mock Tests Chapter 1-15 eBook covers problem solving exam tests from BBA/MBA textbook and practical eBook chapter wise as: Chapter 1: Benefits and Services MCQ Chapter 2: Coaching, Careers and Talent Management MCQ Chapter 3: Employee Testing and Selection MCQ Chapter 4: Establishing Strategic Pay Plans MCQ Chapter 5: Ethics Justice and Fair Treatment MCQ Chapter 6: Human Resource Planning and Recruiting MCQ Chapter 7: Interviewing candidates MCQ Chapter 8: Introduction to Human Resource Management MCQ Chapter 9: Job Analysis MCQ Chapter 10: Labor Relations and Collective Bargaining MCQ Chapter 11: Managers Role in Strategic HRM MCQ Chapter 12: Managing Global Human Resources MCQ Chapter 13: Pay for Performance and Financial Incentives MCQ Chapter 14: Performance Management and Appraisal MCQ Chapter 15: Training and Developing Employees MCQ The Benefits and Services MCQ PDF e-Book: Chapter 1 practice test to solve MCQ questions on Benefits picture, flexible benefits programs, insurance benefits, and retirement benefits. The Coaching, Careers and Talent Management MCQ PDF e-Book: Chapter 2 practice test to solve MCQ questions on Talent management, career development and management, career management and jobs, career management basics, career management guide, employee motivation, employer life cycle career

management, finding jobs, improving coaching skills, managing career, career and job, managing your career and finding a job, performance appraisal in HRM. The Employee Testing and Selection MCQ PDF e-Book: Chapter 3 practice test to solve MCQ questions on Basic testing concepts, how to validate a test, and types of tests. The Establishing Strategic Pay Plans MCQ PDF e-Book: Chapter 4 practice test to solve MCQ questions on Basic factors in determining pay rates, calculating pay rates, calculating salary rates, competency based interviews, competency based pay, determining job pay rates, determining job salary rates, equity theory, human resource management, job classification, job evaluation process, piecework, pricing managerial and professional jobs, and ranking method. The Ethics Justice and Fair Treatment MCQ PDF e-Book: Chapter 5 practice test to solve MCQ questions on Ethics, fair treatment, and managing dismissals. The Human Resource Planning and Recruiting MCQ PDF e-Book: Chapter 6 practice test to solve MCQ questions on Human resource management, planning, outside sources of candidates, and forecasting. The Interviewing Candidates MCQ PDF e-Book: Chapter 7 practice test to solve MCQ questions on Basic types of interviews, types of interview questions, and what errors can undermine an interview usefulness. The Introduction to Human Resource Management MCQ PDF e-Book: Chapter 8 practice test to solve MCQ questions on Human resource management, high performance work systems, HR managers duties, managers role in HRM, new approaches to organizing HR, what is HRM and why it is important, workforce, and demographic trends. The Job Analysis MCQ PDF e-Book: Chapter 9 practice test to solve MCQ questions on basics of job analysis, job analysis in worker empowered world, methods for collecting job analysis information, uses of job analysis information, and writing job descriptions. The Labor Relations and Collective Bargaining MCQ PDF e-Book: Chapter 10 practice test to solve MCQ questions on Bargaining items, impasses mediation and strikes, labor movement, and labor strikes. The Managers Role in Strategic HRM MCQ PDF e-Book: Chapter 11 practice test to solve MCQ questions on Managers role, Organizational Behavior process, building high performance work system, fundamentals of management planning, how managers set objectives, HRD scorecard developed, strategic fit, strategic human resource management tools, types of strategies, and management by objectives. The Managing Global Human Resources MCQ PDF e-Book: Chapter 12 practice test to solve MCQ questions on Maintaining expatriate employees, and staffing global organization. The Pay for Performance and Financial Incentives MCQ PDF e-Book: Chapter 13 practice test to solve MCQ questions on Employee motivation, incentives for managers and executives, money and motivation, piecework, rewards, and recognition. The Performance Management and Appraisal MCQ PDF e-Book: Chapter 14 practice test to solve MCQ questions on Basic concepts in performance appraisal and management, advantages of performance appraisal, appraisal interview, conducting appraisal interview, dealing with performance appraisal problems, performance appraisal, ranking method, and techniques for appraising performance. The Training and Developing Employees MCQ PDF e-Book: Chapter 15 practice test to solve MCQ questions on Implementing training programs, orienting and training employees, analyzing training needs and designing program, evaluating training effort, implementing management development programs, and managing organizational change programs.

sphr study guide 2023: Human Resource Management (HRMS) MCQ (Multiple Choice Questions) Arshad Iqbal, 2019-05-17 The Human Resource Management (HRMS) Multiple Choice Questions (MCQ Quiz) with Answers PDF (HRM MCQ PDF Download): Quiz Questions Chapter 1-15 & Practice Tests with Answer Key (MBA HRMS Questions Bank, MCQs & Notes) includes revision guide for problem solving with hundreds of solved MCQs. Human Resource Management (HRMS) MCQ with Answers PDF book covers basic concepts, analytical and practical assessment tests. Human Resource Management (HRMS) MCQ PDF book helps to practice test questions from exam prep notes. The Human Resource Management MCQs with Answers PDF eBook includes revision guide with verbal, quantitative, and analytical past papers, solved MCQs. Human Resource Management (HRMS) Multiple Choice Questions and Answers (MCQs) PDF: Free download chapter 1, a book covers solved quiz questions and answers on chapters: Compensation strategies and practices, employee rights and discipline, globalization HR management, HR careers and

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Human Resources MCQ PDF e-Book: Chapter 12 practice test to solve MCQ questions on Employee selection test, selection and placement, employee selection interview, and selection process. The Strategic Human Resource Management MCQ PDF e-Book: Chapter 13 practice test to solve MCQ questions on Managing human resources, core competency, forecasting and demand management, HR performance and benchmarking, human resource information systems, human resource planning, performance measurement and benchmarking, and scanning external environment. The Union Relationship Management MCQ PDF e-Book: Chapter 14 practice test to solve MCQ questions on Nature of labor unions, unionizing process, bargaining process, basic labor law, national labor code, collective bargaining, and grievance management. The Variable Pay and Executive Compensation MCQ PDF e-Book: Chapter 15 practice test to solve MCQ questions on Variable pay, team based variable pay, executive compensation, individual incentives, organizational incentives, sales compensation and incentives, and performance incentives.

sphr study guide 2023: Making People Count : How to Measure ROI on Human Capital
Ramesh Ranjan, 2023-11-26 Making People Count: How to Measure the ROI on Human Capital by Ramesh Ranjan is a comprehensive guide that explores the world of HR analytics and its significance in modern business. The book emphasizes leveraging data-driven insights to optimize human capital and achieve higher returns on investment (ROI).

sphr study guide 2023: PHR / SPHR Professional in Human Resources Certification Study Guide Sandra M. Reed, Anne M. Bogardus, 2012-04-18 NOTE: The exam this book covered, PHR/SPHR: Professional in Human Resources Certification, Fourth Edition, was retired SYBEX in 2018 and is no longer offered. For coverage of the current exam PHR and SPHR Professional in Human Resources Certification: 2018 Exams, Fifth Edition, please look for the latest edition of this guide: PHR and SPHR Professional in Human Resources Certification Complete Study Guide: 2018 Exams, Fifth Edition (9781119426523). The demand for qualified human resources professionals is on the rise. The new Professional in Human Resources (PHR) and Senior Professional in Human Resources (SPHR) exams from the Human Resources Certification Institute (HRCI) reflect the evolving industry standards for determining competence in the field of HR. This new edition of the leading PHR/SPHR Study Guide reflects those changes. Serving as an ideal resource for HR professionals who are seeking to validate their skills and knowledge, this updated edition helps those professionals prepare for these challenging exams. Features study tools that are designed to reinforce understanding of key functional areas Provides access to bonus materials, including a practice exam for the PHR as well as one for the SPHR. Also includes flashcards and ancillary PDFs Addresses key topics such as strategic management, workforce planning and employment, compensation and benefits, employee and labor relations, and Occupational Safety and Health Administration regulations This new edition is must-have preparation for those looking to take the PHR or SPHR certification exams in order to strengthen their resume.

sphr study guide 2023: SHRM-CP/SHRM-SCP Certification All-In-One Exam Guide, Second Edition Beverly Dance, Dory Willer, William H. Truesdell, William D. Kelly, 2023-06-09 Take the SHRM-Certified Professional (SHRM-CP) and SHRM-Senior Certified Professional (SHRM-SCP) exams with confidence Get complete coverage of every topic included on the Society for Human Resource Management certification exams—the SHRM Certified Professional (SHRM-CP) and the SHRM Senior Certified Professional (SHRM-SCP). Written by a team of HR experts, the book provides learning objectives at the beginning of each chapter, hands-on exercises, exam tips, and practice exam questions with in-depth answer explanations. Designed to help you pass the exam, this definitive volume also serves as an essential on-the-job reference. Offers complete coverage of the 2023 SHRM Body of Skills and Knowledge (BASK), including all of the following behavioral competency clusters and HR expertise domains for both exams: Leadership Interpersonal Business People Knowledge Organization Knowledge Workplace Knowledge Online content includes: Two complete practice exams including both competency and knowledge-based questions Customizable knowledge-based quiz—test yourself by exam topic or chapter Drill down on the scenario-based questions with a focused situational judgment item quiz

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